INTEROFFICE MEMORANDUM CORMTS ALL-IN-1 SYSTEM Date: 16-Jan-1989 02:09pm EST From: Ken Olsen OLSEN.KEN Dept: Administration Tel No: 223-2301 (OSTERHOFF.JIM)

TO: Jim Osterhoff John Sims TO:

(SIMS.JOHN)

Subject: COST FOR NEW MAN

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We sometimes, casually hire new people with no real feeling for the cost. Will you calculate for the Board and for the Executive Committee WOODs meeting, this week, what the cost is per new man per year. If a new person is paid \$30,000 a year or if he is a senior person being paid \$100,000 a year, how much additional cost is there for a secretary, staff, maintenance, etc.?

How much does it cost for heat and power?

How much does it cost for the building itself, including the land, taxes, and all the other costs we normally include?

What is the cost for networking, computers, desktop devices, and air conditioning to drive them and the power to run them?

When we hire a new person, his cost appears to be average with all the other costs. The real cost to the Company is the additional cost incurred by hiring him, and many of these costs are not decided by any official organization of the Company but by mysterious people who believe that they're good. For example, I don't think anybody formally decides what we will put in the building in the way of computing, networking, and terminals.

KHO:dao KO:2570 DICTATED ON 1/15/89, BUT NOT READ